

Lawrence-Douglas County Health Board

Wednesday, January 21st, 2026

5:00 p.m.

Community Health Facility, 200 Maine – Conference Room 1

[Click here for Teams link](#)

Agenda:

Approximate time 50 mins

1. Call to order, Kevin Coronado
2. Approval of agenda, Kevin Coronado
2 minutes

Motion: I move to approve the agenda for the January 21st, 2026, health board meeting.

3. Public comment *remarks limited to 3 minutes*
5 minutes
4. Approval of minutes of December 15th, 2025, meeting
2 minutes

Motion: I move to approve the minutes from the December 15th, 2025, health board meeting.

5. Finance report, Michele Hammann
10 minutes
 - a. December 2025 Financial statements

Motion: I move to approve the finance report as presented.

6. Old business
20 minutes
 - a. Bert Nash DCO Update, Christine Ebert
 - b. 2026 Budget Adjustments, Jonathan Smith, Charlie Bryan

Motion: I move to approve the 2026 LDCPH budget adjustments as presented.

7. Board Chair Report
10 minutes
 - a. Executive Director Evaluation Process

8. Adjournment

Next Regularly Scheduled Meeting Date

Board Meeting – February 16th, 2026

Future Business

Executive Director Evaluation

Board Policy Manual

Board Calendar



MINUTES

LAWRENCE-DOUGLAS COUNTY PUBLIC HEALTH BOARD

DECEMBER 15, 2025

Date: 12/15/2025

Time: 5:00 PM

Facilitator: Kevin Coronado

CALL TO ORDER

The monthly meeting of the Lawrence-Douglas County Public Health Board occurred Monday, December 15, 2025. Kevin Coronado called the meeting to order at 5:00 p.m.

APPROVAL OF AGENDA

Maren Bradley made a motion to approve the agenda for the health board meeting, Monday, December 15, 2025. Erika Dvorske provided the second, the motion carried unanimously 7-0.

PUBLIC COMMENT

There was no public comment.

APPROVAL OF MINUTES

Martha Harris made a motion to approve the minutes from the November 17, 2025 board meeting. Erika Dvorske provided the second, motion carried unanimously 7-0.

REVIEW & APPROVAL OF NOVEMBER MONTHLY FINANCIAL REPORT

- a. Michele Hammann, chief strategy officer of SSC CPA's + Advisors, presented the November Monthly Financial Report. Maren Bradley moved to approve the November Monthly Financial Report Jennifer Strickland provided the second, motion carried unanimously 7-0.
- b. Samantha Arredondo moved that the health board authorize management to complete the necessary fund and bank account transactions, as required to comply with the Fund Balance Management Policy, based on final fund balances as of December 31, 2025, Erika Dvorske provided the second, the motion carried unanimously 7-0.

OLD BUSINESS

- a. Bert Nash DCO update, Christine Ebert
We had 24 visits in November, we are currently down one provider, December may look similar to November numbers. We are currently in the process of hiring an Outreach APRN who will also see Bert Nash clients.
- b. 2026 Douglas County Service Agreement, Jonathan Smith

Erika Dvorske moved that the health board authorize management to sign the 2026 Douglas County Service Agreement, Martha Harris provided the second, motion passed unanimously 7-0.

c. 2026 Budget, Jonathan Smith, Charlie Bryan

The board appreciated seeing the budget early in the year. It made more sense to see things as they develop. They would like to see this again for 2027, especially when Title X is decided.

Maren Bradley moved to adopt the 2026 budget as presented, Jennifer Strickland provided the second, motion passes unanimously 7-0.

NEW BUSINESS

a. Douglas County Juvenile Detention Center Partnership, Christine Ebert

We used to offer services, but due to staffing issues, we had to stop providing them. This will allow us to provide services again.

Erika Dvorske moved that we authorize management to move forward with the agreement with the Douglas County Juvenile Detention Center, Maren Bradley provided the second, motion passed unanimously 7-0.

b. January 2026 Board Meeting Date, Jonathan Smith

Discussion about rescheduling the next board meeting due to MLK Jr. Day. Next meeting will be on Wednesday, January 21, 2026.

ADJOURNMENT

The Board meeting adjourned at 5:56 pm on a motion by Samantha Arredondo and a second by Erika Dvorske. The motion carried unanimously. The next board meeting will take place on **Wednesday, January 21, 2026.**

Respectfully submitted,

Jonathan Smith
Secretary

Present:
Samantha Arredondo
Maren Bradley
Kevin Coronado
Erika Dvorske
Martha Harris
Erica Hill
Graig Nickel
Jennifer Strickland

Ex Officio:
Jonathan Smith

Others:
Michele Hammann

Christine Ebert
Nicole Wells
Charlie Bryan

Lawrence-Douglas County Public Health December 2025 Notes for Financial Reports

Income & Expense Statement

Revenues

- County & City Operating: All City and County Operating funds for 2025 have been received with two installments of the County funds being received in December.
- Contract Services: Total revenue was within \$1K of budget for the 12 months.
- Program Fees - Clinic: Clinic fees for the month of December were \$38k and for the year were \$426k. Total budgeted revenue for the year is \$320k. The visit count for December was 265 as compared to November visit count of 314.
- Program Fees - EH: EH program fees for the month of December were \$19k which was \$8k more than budgeted revenue. For the year, EH program fees were \$174k which is \$4k more than budget.
- Grants: Deposits from federal and state grants are less than budgeted amounts. For the year, total grant revenue is \$17k more than budget.

Expenses

- Personnel – Salaries & Wages: This account was \$60k over budget for the month of December while for the year this account was \$156k underbudget. The 2025 budgeted FTE is 41.15 and for December FTE count was 37.9. We are currently searching for a clinic services specialist, outreach advanced practice registered nurse and a registered dietician.
- Contractual – Phone & Communications: November included the annual payment to KanREN for the use of Zoom as phone service provider when previously budgeted in December. For the year, the expenditures are within \$6k of budget.
- Contractual – Registration: This account was under budget for the month of December but overbudget for the year by \$20k due grant funded expenditures.
- Commodities – Pharmaceuticals / Supplies: This account was under budget by \$7k for the month of December and \$22k under budget for the year.
- G&A – Other Equipment: December included \$11k for office furniture and \$15k for clinic equipment.
- Capital Equipment: December included a vehicle purchase for environmental health services.

There was one payment of more than \$20K in December for the vehicle purchase which was approved as part of last month's fund balance management policy discussion.

Balance Sheet

- Our current cash balance is \$1.68M regular operating funds. The Board Designated account totals \$4.8M of which most is invested in CDs of which one renewed 12/1/25. Funded Depreciation is \$298k. Total cash is \$6.8M as of the end of the month. Transfers were made at year end in accordance with the fund balance management policy.

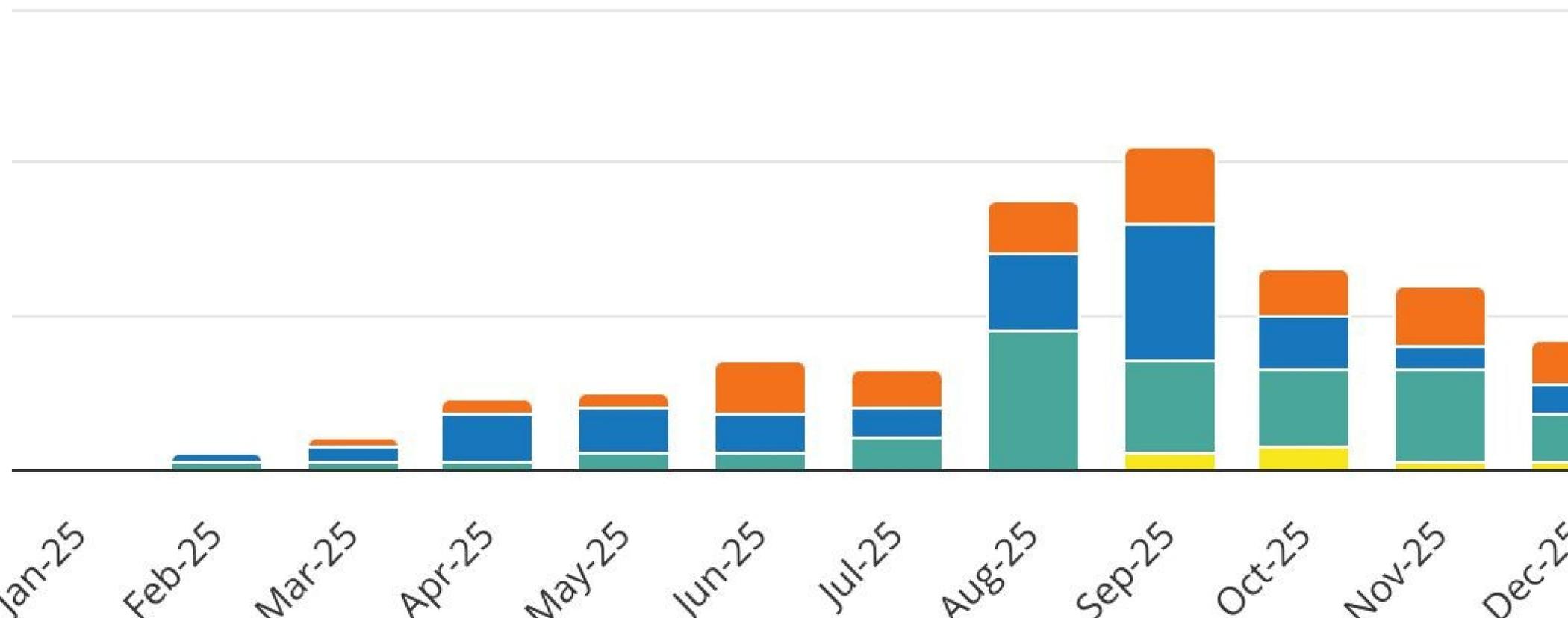
Lawrence-Douglas County Public Health Revenues and Expenditures - Budget vs Actual As of December 31, 2025

	Month Ending 12/31/2025			Year To Date 12/31/2025			Year Ending
	Actual	2025 Budget	Budget Diff	Actual	2025 Budget	Budget Diff	2025 Budget
Revenues over Expenditures							
Revenues							
City Operating	0	0	0	879,200	879,200	0	879,200
County Operating	529,291	264,646	264,646	1,058,582	1,058,582	0	1,058,582
Operating							
Contract Services	12,074	23,310	(11,236)	388,826	390,000	(1,174)	390,000
Program Fees	57,610	63,773	(6,164)	591,739	490,420	101,319	490,420
Total Operating	69,684	87,083	(17,400)	980,565	880,420	100,145	880,420
Grant							
Federal Grant	33,343	53,513	(20,171)	1,135,145	1,213,348	(78,203)	1,213,348
State Grant	0	0	0	618,325	527,559	90,766	527,559
Local/Private Grant	0	0	0	5,272	0	5,272	0
Total Grant	33,343	53,513	(20,171)	1,758,742	1,740,907	17,835	1,740,907
Other	0	250	(250)	0	3,000	(3,000)	3,000
Total Revenues	632,318	405,492	226,825	4,677,089	4,562,109	114,980	4,562,109
Expenditures							
Personnel							
Salary and Wages	281,709	222,051	59,658	2,508,367	2,664,612	(156,245)	2,664,612
PR Taxes	51,555	49,252	2,302	591,255	678,991	(87,736)	678,991
Total Personnel	333,264	271,303	61,960	3,099,622	3,343,603	(243,981)	3,343,603
Contractual Service							
Contractual Service Expenditure	20,506	24,208	(3,701)	340,368	400,495	(60,127)	400,495
Phone & Communications	873	9,446	(8,574)	42,275	36,011	6,264	36,011
Interpreters	105	633	(527)	4,468	10,000	(5,532)	10,000
Postage & Delivery	24	102	(78)	6,117	6,000	117	6,000
Publications & Subscriptions	0	0	0	0	4,000	(4,000)	4,000
Repair & Maintenance	0	416	(417)	6,788	5,000	1,788	5,000
Service & Licensing Contracts	3,187	3,313	(125)	121,053	125,000	(3,947)	125,000
Medical Fees	111	464	(353)	1,394	5,000	(3,606)	5,000
IT Consultation Fees	12,465	6,818	5,647	57,405	64,800	(7,395)	64,800
Legal Fees	0	333	(333)	7,950	4,000	3,950	4,000
Physician Fees	1,000	1,300	(300)	10,500	15,600	(5,100)	15,600
Dues	4,280	74	4,206	18,521	20,000	(1,479)	20,000
Health Education / Promotion Advertising	0	217	(218)	31,212	30,000	1,212	30,000
HR Consultant	1,250	4,336	(3,086)	22,756	25,000	(2,244)	25,000
Bank & Credit Card Fees	(66)	319	(384)	3,914	7,000	(3,086)	7,000
Commercial Travel	0	350	(350)	7,833	5,000	2,833	5,000
Meals	936	1,285	(349)	11,424	14,000	(2,576)	14,000
Lodging	120	167	(47)	21,101	4,000	17,101	4,000
Registration	4,416	19,507	(15,091)	55,739	35,000	20,740	35,000
Copying & Printing	0	0	0	382	4,000	(3,618)	4,000
Insurance	0	0	0	35,263	40,000	(4,738)	40,000
Laboratory	687	1,490	(804)	12,369	25,000	(12,631)	25,000
Mileage / Tolls / Parking	1,574	1,217	358	21,023	19,000	2,024	19,000
Miscellaneous	0	133	(134)	2,000	1,600	400	1,600
Total Contractual Service	51,468	76,128	(24,660)	841,855	905,506	(63,650)	905,506
Commodities	5,950	10,900	(4,949)	290,682	313,000	(22,319)	313,000
General and Administrative Expenses							
Other Expenses	25,989	0	25,988	50,910	0	50,910	0
Interfund Transfers	43,951	0	43,951	43,951	0	43,951	0
Total General and Administrative Expenses	69,940	0	69,939	94,861	0	94,861	0
Capital Expenditures							
Capital Purchases	45,000	0	45,000	45,000	0	45,000	0
Total Capital Expenditures	45,000	0	45,000	45,000	0	45,000	0
Total Expenditures	505,622	358,331	147,290	4,372,020	4,562,109	(190,089)	4,562,109
Total Revenues over Expenditures	126,696	47,161	79,536	305,069	0	305,069	0

Lawrence-Douglas County Public Health
Balance Sheet by Fund
As of December 31, 2025
Cash Basis

	All Funds					
	Operating	Funded Depreciation	Reserve	Kay Kent	Tobacco Prevention and Education	All Funds
	Actual	Actual	Actual	Actual	Actual	Actual
Assets						
Current Assets						
Cash and Cash Equivalents	1,681,658	298,876	4,794,562	33,829	9,000	6,817,924
Total Current Assets	1,681,658	298,876	4,794,562	33,829	9,000	6,817,924
Total Assets	1,681,658	298,876	4,794,562	33,829	9,000	6,817,924
Liabilities and Net Assets						
Liabilities						
Short-term Liabilities	41,927	0	0	0	0	41,927
Long Term Liabilities	136,457	0	0	0	0	136,457
Total Liabilities	178,384	0	0	0	0	178,384
Net Assets						
Net Assets	1,198,204	300,000	4,457,712	30,438	0	5,986,354
Change In Net Assets	305,070	(1,124)	336,850	3,391	9,000	653,186
Total Net Assets	1,503,274	298,876	4,794,562	33,829	9,000	6,639,540
Total Liabilities and Net Assets	1,681,658	298,876	4,794,562	33,829	9,000	6,817,924

These financial statements have not been subjected to an audit or review or compilation engagement, and no assurance is provided on them.



Nash DCO Visits

- Chronic Care Management
- Physical Exams
- Medication Management
- Telehealth

Account	2022 Actuals	2023 Actuals	2024 Actuals	2025 Approved Budget	2025 Actuals	2026 Approved Budget (December)	2026 Amended Budget (Proposed)	% Δ from prior year approved budget	\$ Δ from prior year approved budget	2026 Budget Note
Beginning Fund Balance	\$2,150,489	\$2,847,396	\$2,933,487	\$1,193,450	\$1,198,204	\$1,193,450	\$1,503,274	25.96%	\$309,824	
Revenues	\$5,783,400	\$4,092,406	\$4,306,660	\$4,562,109	\$4,677,089	\$4,268,860	\$4,347,193	-4.71%	-\$214,916	
Local Government Appropriation	\$1,677,116	\$1,712,116	\$1,695,116	\$1,937,782	\$1,937,782	\$1,869,082	\$1,869,082	-3.55%	-\$68,700	
5010 - City of Lawrence	\$784,000	\$819,000	\$832,000	\$879,200	\$879,200	\$841,000	\$841,000	-4.34%	-\$38,200	
5020 - Douglas County	\$893,116	\$893,116	\$863,116	\$1,058,582	\$1,058,582	\$1,028,082	\$1,028,082	-2.88%	-\$30,500	2026 County allocation \$1,028,082 (general fund \$933,916; MH sales tax \$66,666 Outreach APRN and \$27,500 Zero Suicide); excludes \$209,010 for health insurance paid directly by County
Operating	\$1,385,927	\$791,314	\$759,513	\$880,420	\$980,565	\$992,420	\$1,045,753	18.78%	\$165,333	
5110 - Contract Services	\$405,306	\$312,679	\$264,479	\$390,000	\$388,826	\$452,000	\$475,333	21.88%	\$85,333	Addition of Juvenile Detention Center contract for nursing services
OPEI (Outreach, Prevention and Early Intervention) Services				\$250,000			\$312,000	0.248	\$62,000	
ChangeLab Solutions				\$0			\$0	0	\$0	
DCO (Bert Nash)				\$140,000			\$140,000	0	\$0	
Juvenile Detention Center (Douglas County)							\$23,333	0	\$23,333	
5120 - Program Fees	\$980,621	\$478,635	\$495,034	\$490,420	\$591,739	\$540,420	\$570,420	16.31%	\$80,000	increase due to expanded services and insurance reimbursements; clinic revenue projection increased due to previous year results
Grant	\$2,719,144	\$1,586,367	\$1,851,531	\$1,740,907	\$1,758,742	\$1,407,358	\$1,432,358	-17.72%	-\$308,549	
5171 - Federal	\$2,185,762	\$1,059,768	\$1,132,899	\$1,248,348	\$1,135,145	\$796,455	\$821,455	-34.20%	-\$426,893	planned restart of Title X family planning program; also, expecting Kansas Fights Addiction (City of Lawrence); CDBG-CV & ESG from City of Lawrence ended 2025; loss of CBCAP and reduction in WIC
5172 - State	\$512,282	\$526,599	\$708,632	\$492,559	\$618,325	\$610,903	\$610,903	24.03%	\$118,344	KDHE reduction; TPTCM moving to Medicaid reimbursement; KFA funds from City of Lawrence
5173 - Local/Private	\$21,000	\$0	\$10,000	\$0	\$5,272	\$0	\$0	0.00%	\$0	
Other	\$1,213	\$2,609	\$500	\$3,000	\$0	\$0	\$0	-100.00%	-\$3,000	
5190 - Interest	\$0	\$0	\$0	\$3,000	\$0	\$0	\$0	-100.00%	-\$3,000	Interest income accrues in non-operating funds only
5701 - Other	\$1,213	\$2,609	\$500	\$0	\$0	\$0	\$0	0.00%	\$0	
Total Revenues	\$5,783,400	\$4,092,406	\$4,306,660	\$4,562,109	\$4,677,089	\$4,268,860	\$4,347,193	-4.71%	-\$214,916	
Total Revenues and Fund Balance	\$7,933,889	\$6,939,802	\$7,240,147	\$5,755,559	\$5,875,293	\$5,462,310	\$5,850,467	1.65%	\$94,908	
Expenditures	\$4,986,493	\$3,746,315	\$3,902,711	\$4,562,109	\$4,328,069	\$4,526,367	\$4,569,046	0.15%	\$6,937	
Personnel Services	\$3,192,231	\$2,490,689	\$2,637,029	\$3,343,603	\$3,099,622	\$3,342,270	\$3,365,699	0.66%	\$22,096	39.97 FTEs (down from 41.15); includes 3.0% pay adjustment pool (\$66,897)
6010 - Gross Salaries & Wages	\$2,496,381	\$1,939,424	\$2,014,555	\$2,664,612	\$2,508,367	\$2,647,407	\$2,667,104	0.09%	\$2,492	
6200 - Payroll Taxes (SS & MC)	\$185,831	\$136,591	\$151,807	\$203,843	\$185,323	\$202,527	\$204,033	0.09%	\$190	
6201 - Health Insurance (City's 40% portion)	\$212,190	\$223,728	\$230,307	\$131,670	\$149,372	\$149,372	\$149,372	13.44%	\$17,702	\$209,010 County + \$149,372 City; total \$358,382
6202 - KPERS	\$215,644	\$174,934	\$206,871	\$282,483	\$269,161	\$280,360	\$282,446	-0.01%	-\$37	
6203 - Insurance - Unemployment	\$35,051	\$8,005	\$9,526	\$2,422	\$12,790	\$13,237	\$13,336	4.27%	\$546	SUTA rate reduced to 0.10% (was 0.48%)
6204 - Insurance - Work Comp	\$47,134	\$8,007	\$23,963	\$48,205	\$2,679	\$49,367	\$49,407	2.49%	\$1,202	
Contractual Services	\$1,074,413	\$930,839	\$895,904	\$905,506	\$842,202	\$825,369	\$844,619	-6.72%	-\$60,887	
6205 - Insurance - Prof. Liability	\$3,673	\$21,536	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	line moved to 6360 (insurance - non-payroll)
6300 - Contractual Service Expenditure	\$351,762	\$419,980	\$430,121	\$400,495	\$340,368	\$355,045	\$355,045	-11.35%	-\$45,450	
6301 - Phone & Communications	\$46,870	\$38,191	\$48,993	\$36,011	\$42,275	\$37,173	\$37,173	3.23%	\$1,162	
6302 - Employment Ads	\$280	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	
6310 - Interpreters	\$13,844	\$10,335	\$4,238	\$10,000	\$4,468	\$10,000	\$10,000	0.00%	\$0	
6311 - Postage & Delivery	\$2,798	\$1,889	\$5,163	\$6,000	\$6,117	\$6,000	\$6,000	0.00%	\$0	
6312 - Publications & Subscriptions	\$7,322	\$2,813	\$285	\$4,000	\$0	\$2,000	\$2,000	-50.00%	-\$2,000	
6313 - Repair & Maintenance	\$0	\$1,011	\$1,134	\$5,000	\$6,788	\$5,000	\$5,000	0.00%	\$0	
6314 - Service & Licensing Contracts	\$254,669	\$166,045	\$160,053	\$125,000	\$117,233	\$125,000	\$125,000	0.00%	\$0	
6315 - Medical Fees	\$6,063	\$4,295	\$1,100	\$5,000	\$1,395	\$3,819	\$3,819	-23.61%	-\$1,181	based on 3-year average
6316 - IT Consultation Fees	\$105,340	\$74,938	\$50,896	\$64,800	\$57,405	\$54,000	\$54,000	-16.67%	-\$10,800	
6317 - Legal Fees	\$24,464	\$1,377	\$3,037	\$4,000	\$7,950	\$4,000	\$4,000	0.00%	\$0	
6318 - Physician Fees	\$9,605	\$28,038	\$12,000	\$15,600	\$10,500	\$15,600	\$15,600	0.00%	\$0	
6319 - Dues	\$11,304	\$13,524	\$13,524	\$20,000	\$18,520	\$20,000	\$20,000	0.00%	\$0	
6322 - Health Education/Promotion/Advertising	\$32,476	\$16,581	\$22,587	\$30,000	\$31,213	\$30,000	\$30,000	0.00%	\$0	
6323 - HR Consultant	\$32,844	\$30,000	\$18,152	\$25,000	\$22,756	\$20,000	\$20,000	-20.00%	-\$5,000	
6330 - Bank & Credit Card Fees	\$7,866	\$7,201	\$8,730	\$7,000	\$3,914	\$7,932	\$7,932	13.32%	\$932	based on 3-year average
6341 - Commercial Travel	\$2,278	\$1,111	\$908	\$5,000	\$7,833	\$5,000	\$5,000	0.00%	\$0	
6342 - Meals	\$6,626	\$14,173	\$6,286	\$14,000	\$11,424	\$14,000	\$14,000	0.00%	\$0	
6343 - Lodging	\$2,305	\$6,424	\$5,916	\$4,000	\$21,101	\$4,000	\$4,000	0.00%	\$0	
6344 - Registration	\$21,477	\$27,971	\$37,225	\$35,000	\$55,739	\$20,000	\$20,000	-42.86%	-\$15,000	WFD expenditures planned to decrease
6350 - Copying & Printing	\$2,863	\$3,898	\$664	\$4,000	\$4,548	\$3,800	\$3,800	-5.00%	-\$200	
6360 - Insurance - Non-Payroll Related	\$44,674	\$11,058	\$39,794	\$40,000	\$35,263	\$40,000	\$65,000	62.50%	\$25,000	combined 6205 into 6360 in 2024; PL coverage for JDC contract added
6370 - Laboratory	\$67,904	\$8,686	\$8,458	\$25,000	\$12,369	\$20,000	\$20,000	-20.00%	-\$5,000	
6380 - Mileage/ Tolls/ Parking/ Vehicle/ Fuel	\$15,126	\$17,680	\$16,540	\$19,000	\$21,023	\$21,000	\$15,250	-19.74%	-\$3,750	based on \$0.725/mile reimbursement (2026 IRS rate); expected reduction of \$6,500 from purchase of EH vehicle
6390 - Miscellaneous	-\$20	\$1,366	\$100	\$1,600	\$2,000	\$2,000	\$2,000	25.00%	\$400	
Commodities	\$325,751	\$269,577	\$263,213	\$313,000	\$290,682	\$322,046	\$322,046	2.89%	\$9,046	
6410 - Medical Supplies	\$102,616	\$14,066	\$5,933	\$20,000	\$12,133	\$20,000	\$20,000	0.00%	\$0	
6420 - Pharmaceuticals	\$185,909	\$218,587	\$210,377	\$260,000	\$229,860	\$260,000	\$260,000	0.00%	\$0	
6430 - Office Supplies	\$8,292	\$5,728	\$4,895	\$8,000	\$6,478	\$8,000	\$8,000	0.00%	\$0	
6440 - Other Supplies	\$28,934	\$31,196	\$42,008	\$25,000	\$42,211	\$34,046	\$34,046	36.18%	\$9,046	based on 3-year average
Miscellaneous	\$394,098	\$55,210	\$106,565	\$0	\$95,910	\$36,682	\$36,682	0.00%	\$36,682	
6500 - Other Expenses	\$29,914	\$55,210	\$106,565	\$0	\$50,910	\$36,682	\$36,682	0.00%	\$36,682	based on historical spend
6222 - Capital Equipment	\$364,184	\$0	\$0	\$0	\$45,000	\$0	\$0	0.00%	\$0	
Total Expenditures	\$4,986,493	\$3,746,315	\$3,902,711	\$4,562,109	\$4,328,069	\$4,526,367	\$4,569,046	0.15%	\$6,937	
Net Operating Surplus / Deficit	\$796,907	\$403,091	\$403,949	\$0	\$348,673	-\$257,507	-\$221,852	0.00%	-\$221,852	
Transfers by Fund	-\$100,000	-\$260,000	-\$2,143,986	\$0	\$43,951	\$421,968	\$89,292	0.00%	\$89,292	
Funded Depreciation	-\$100,000	-\$260,000	-\$52,284	\$0	\$0	\$0	\$0	0.00%	\$0	
Board Designated Fund	\$0	\$0	-\$2,091,702	\$0	\$43,951	\$421,968	\$89,292	0.00%	\$89,292	
Kay Kent Recognition Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	
Net Transfers	-\$100,000	-\$260,000	-\$2,143,986	\$0	\$43,951	\$421,968	\$89,292	0.00%	\$89,292	
Change in Operating Fund Balance	\$696,907	\$86,091	-\$1,740,037	\$0	\$392,624	\$164,461	-\$132,560	0.00%	-\$132,560	
Ending Fund Balance	\$2,847,396	\$2,933,487	\$1,193,450	\$1,193,450	\$1,590,828	\$1,357,911	\$1,370,714	14.85%	\$177,264	The fund balance target was updated in 2024 as part of our revised fund balance management policy. The target for the Operating Fund is set at 30% of total operating expenditures.